



MEAN Board of Directors Meeting

Younes Conference Center, Kearney, Nebraska
May 21, 2026

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Call to Order

Tom Ourada
Chair



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Call to Order – Board of Directors

- Nebraska Open Meetings Act – Section 84-1412 (8)
- Roll Call

1. Present 0



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Public Comment Period



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Public Participation Policy - Summary

- Any member of the public may speak, subject to these rules
- Individuals must state the following:
 - **Name**
 - **Address** (unless the address requirement is waived to protect the security of the individual), and
 - **Name of any organization represented** by such person
- Public comment period will be a maximum of 30 minutes
- Comments are limited to 3 minutes per person
- Address comments to the Board as a body and not to any individual member thereof
- Disruptive conduct is not allowed & individual may be asked to leave meeting



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Chairperson Remarks

Tom Ourada
Chair



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Executive Director Report

Bob Poehling
Executive Director/CEO



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Consent Agenda



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Consent Agenda

- Approval of Minutes of the January 22, 2026 Meeting
- The next meeting of the Board will be held on August 20, 2026 at the Younes Conference Center, South in Kearney, Nebraska
- 2026 Summer Season Load and Capability Report as shown on pages 6 – 7 of the meeting packet



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Financial Report

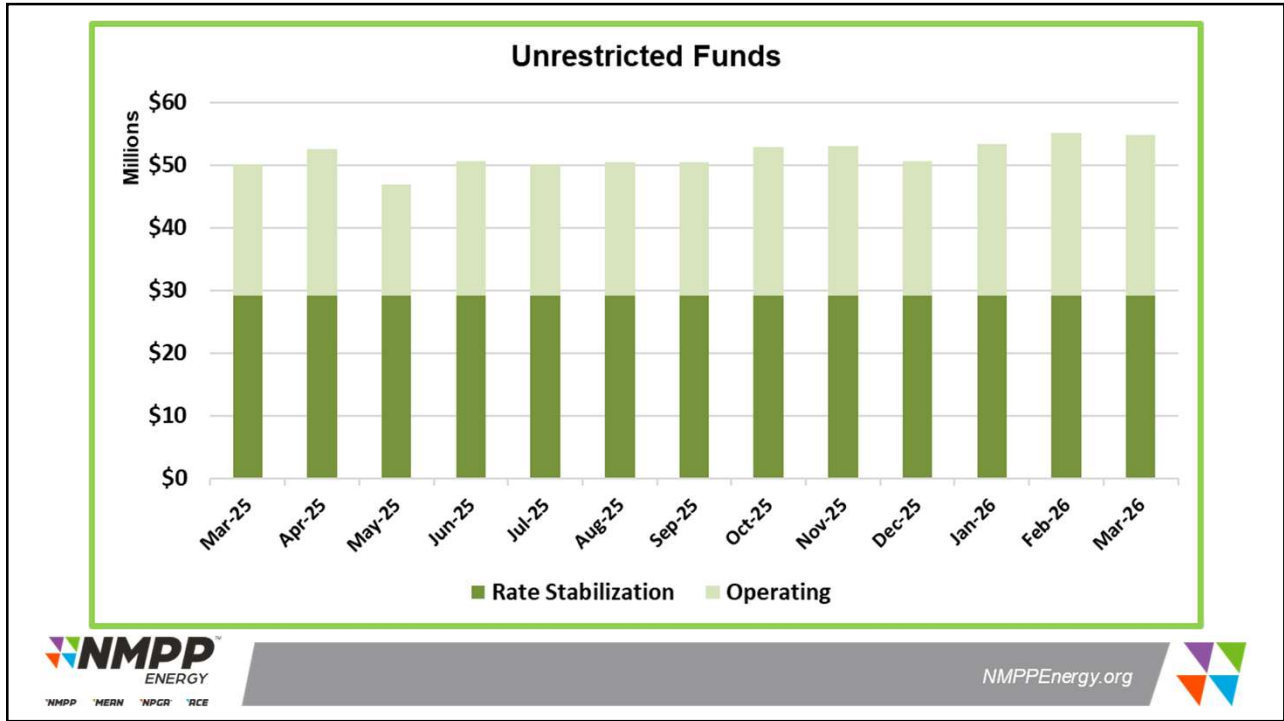
Jamie Johnson
Director of Finance and Accounting



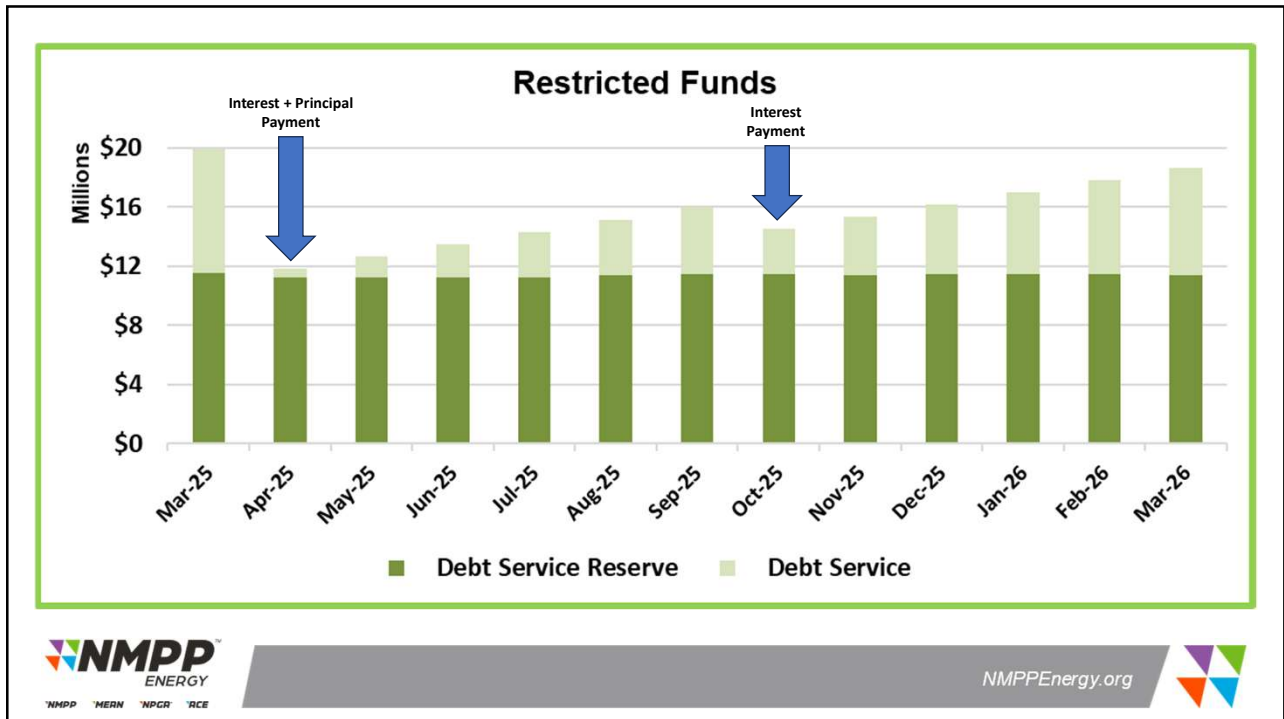
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Owned Generation Capital (Productive Capacity)

Fiscal Year Ended: March 2026
PRELIMINARY

(dollars in millions)

	Actual	Budget	Actual vs. Budget \$ +/-	Prior Year
Wygen Unit I	\$ 1.7	\$ 2.0	\$ (0.3)	\$ 1.6
LRS Units 1, 2, and 3	0.3	1.1	(0.8)	0.9
WSEC 4	3.6	3.0	0.6	1.5
Total	\$ 5.6	\$ 6.1	\$ (0.5)	\$ 4.0



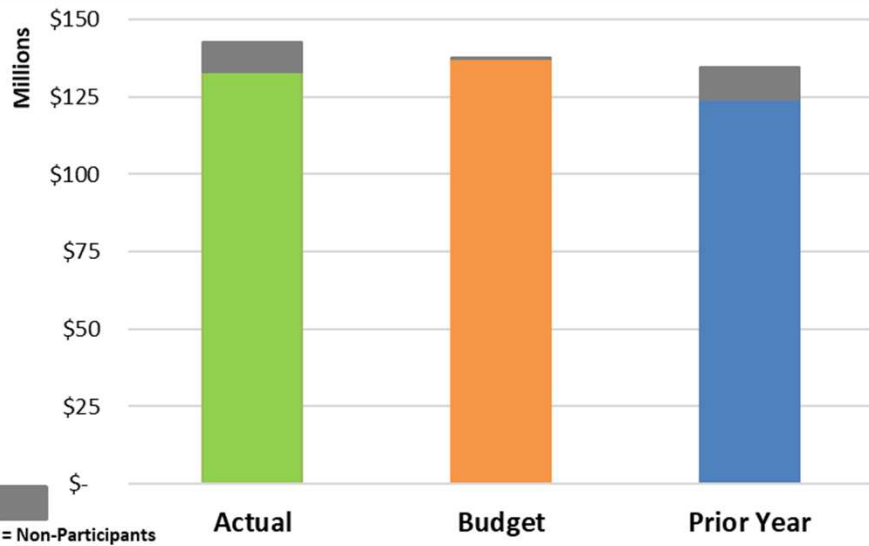
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Electric Energy Sales

Fiscal Year Ended:
March 2026
PRELIMINARY



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Operating Expenses

Fiscal Year Ended: March 2026
PRELIMINARY

(dollars in millions)

Line		Actual	Budget	Prior Year	Actual vs.	
					Budget	Prior Year
Electric Energy Costs						
Purchased Power						
A	Contracted Purchases	\$ 78.5	\$ 80.3	\$ 74.3	\$ (1.8)	\$ 4.2
B	Market Activity - general	1.3	1.5	0.5	(0.2)	0.8
C	Market Activity - for resale	7.8	-	7.7	7.8	0.1
D	Total Purchased Power	87.6	81.8	82.5	5.8	5.1
E	Production	16.9	19.2	16.5	(2.3)	0.4
F	Transmission	8.1	7.7	7.5	0.4	0.6
G	Total Electric Energy Costs	\$ 112.5	\$ 108.7	\$ 106.5	\$ 3.8	\$ 6.0
H	Administrative and General	\$ 13.2	\$ 16.7	\$ 12.1	\$ (3.5)	\$ 1.1



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Cash Analysis

Fiscal Year Ended March 2026
PRELIMINARY

(dollars in millions)

Line	Actual	Budget	\$ +/-
A	\$ 9.4	\$ 3.0	\$ 6.4
B	(5.8)	(5.5)	(0.3)
C	(1.2)	(1.2)	-
D	(5.8)	(6.2)	0.4
E	9.7	9.3	0.4
F	0.2	0.1	0.1
G	\$ 6.5	\$ (0.5)	\$ 7.0
H	\$ -	\$ -	\$ -
I	\$ 6.5	\$ (0.5)	\$ 7.0



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Planning Communication

Audit for the year ending March 31, 2026

forv/s
mazars



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Consent Resolution*

Approval of the consent resolution as shown on page 10 of the meeting packet

- | | |
|------------|---|
| 1. Yes | 0 |
| 2. No | 0 |
| 3. Abstain | 0 |



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Committee Reports and Recommendations



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Power Supply Committee

Aaryan Naik
Energy Resource Developer



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Meeting Summary of May 20, 2026

- Integrated Resource Plan (IRP) Update
- Resource Portfolio Updates
- Village of Snyder, Nebraska Amended and Restated Total Power Requirements Power Purchase Agreement (Service Schedule M)*
- Modifications to Asset Management Policies and Procedures (AMPP) and Unit Generating Procedure*

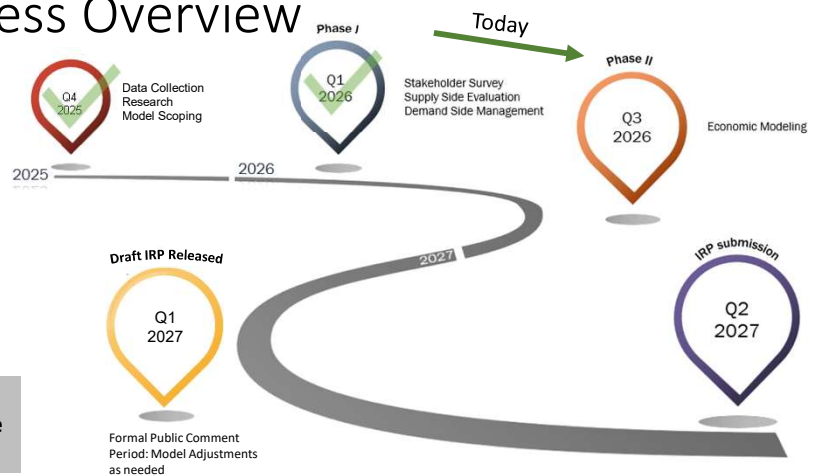


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2027 IRP Process Overview

- Define goals and gather data for resource planning
- Model scenarios and evaluate resource options
- Finalize plan and submit to WAPA

Public participation is allowed and encouraged throughout the process



*Timelines could change, visit nmpenergy.org for notices and up-to-date info



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Stakeholder Survey Results

- 3 Main Questions to Support Modeling and Resource Decisions
 - Resource Planning Criteria
 - Top 3: Cost, Market Risk, Portfolio Diversity → These candidate resources will be weighted
 - Bottom 3: Ownership, Policy Risk, Environmental considerations → These candidate resources will be considered in planning but not have additional weights
 - Potential Demand Side Management Programs
 - Around average
 - Electrification Factors
 - We will split up survey by region and adjust scenario based on results
- 56 Survey Responses



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Beatrice Gas Plant Opportunity

- 120-200 MW Facility in Beatrice
- Most likely a Combustion Turbine (CT) without Selective Catalytic Reduction (SCR) or a Reciprocating Internal Combustion Engine (RICE unit)
- Pushed as a facility for smaller utilities to partner in
- Unit will be owned and operated by a stand alone Interlocal
- Utilities that participate will have a Life of Unit Offtake Agreement
- Preliminary cost estimates are around industry standards
- Looking for a soft commitment by June



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Behind The Meter Generation Capacity Commitment Incentive Program

Program Goals and Benefits



Opportunity for MEAN communities to develop local generation assets



Provides financial incentives for projects that deliver dependable capacity



Helps MEAN meet future resource adequacy (RA) needs



Aligns community investments with MEAN's long-term system strategy



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BTMG INCENTIVE PROGRAM TIMELINE

Supporting Local Generation. Strengthening Reliability. Delivering Value.



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Project Expectations



Participant-Owned Model: Projects must be owned and operated by the community (not MEAN-owned)



Behind-the-Meter Requirement: Resources must be located on the local distribution system



New Capacity Only: Existing or already-contracted resources are not eligible



Size: Projects must be under 10MW to be considered to avoid costly interconnection studies



Service Schedule: Participant must be signed under the modernized SSM Agreement



MEAN Support: Ongoing technical guidance and development support provided to participants



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Project Ranking Criteria



INFRASTRUCTURE & PROJECT FEASIBILITY

Evaluates development readiness, dedicated staffing, interconnection and siting considerations, study progress, and confidence in the commercial operation date.



LOCATION / MARKET VALUE

Assesses how the project's location aligns with MEAN's capacity needs and delivers value to the market or region.



RELIABILITY & ACCREDITED CAPACITY

Considers the project's dependable capacity contribution, availability during peak periods, and dispatch reliability (fuel security and/or state of charge).



COMMUNITY RESILIENCE BENEFITS

Measures the project's positive impact on local reliability, critical infrastructure, and resiliency of the community and local electrical grid.



ENVIRONMENTAL ATTRIBUTES

Evaluates a project's adherence to local, state and federal guidelines on environmental compliance.



Projects are scored across all criteria to create a composite ranking score.



Higher scores reflect greater overall value to MEAN.



MEAN retains discretion to consider additional strategic factors and select projects beyond the highest composite score.



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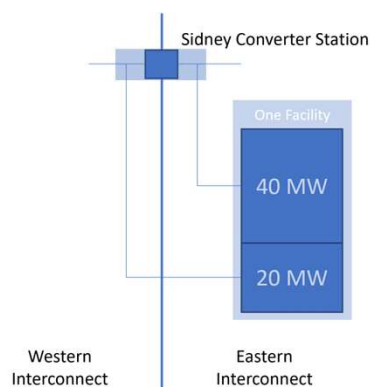
Next Steps

- Program details and approval for August Board Meeting
- RFP Release in late August- Early September
- For those interested
 - ▶ Begin Gathering information you have over potential BTMG
 - ▶ Email anaik@nmppenergy.org to be added to the list
 - ▶ When RFP is issued, submit an intent to bid



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Sandhills Solar near Sidney, NE



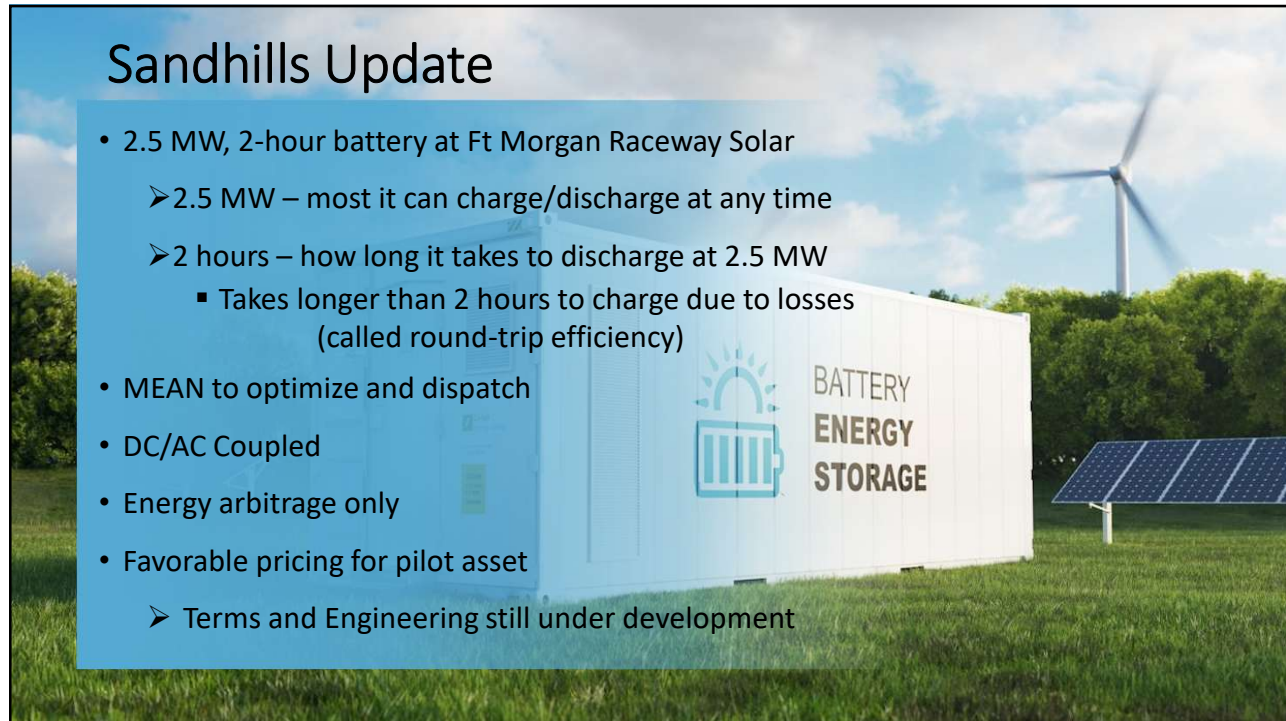
- **Phase 1 – 40 MW (GCOD May 31, 2028)**
 - ▶ Connect to East
 - ▶ Generator Interconnection Agreement in-hand
 - R-Line contingent, limited to 8.5 MW non-summer
 - R-Line expected to be operational Q4 2028
 - ▶ Firm transmission in-hand up to 35 MW
 - ▶ PPA being reviewed
 - ▶ Price
 - Combined price for both phases
 - Can escalate modestly for Phase 2 upgrades
- **Phase 2 – 20 MW (COD TBD)**
 - ▶ Connect to West
 - ▶ No Interconnection Agreement
 - ▶ PPA or amendment later




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Sandhills Update

- 2.5 MW, 2-hour battery at Ft Morgan Raceway Solar
 - 2.5 MW – most it can charge/discharge at any time
 - 2 hours – how long it takes to discharge at 2.5 MW
 - Takes longer than 2 hours to charge due to losses (called round-trip efficiency)
- MEAN to optimize and dispatch
- DC/AC Coupled
- Energy arbitrage only
- Favorable pricing for pilot asset
 - Terms and Engineering still under development




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Village of Snyder, Nebraska Amended and Restated Total Power Requirements Power Purchase Agreement (Service Schedule M)*

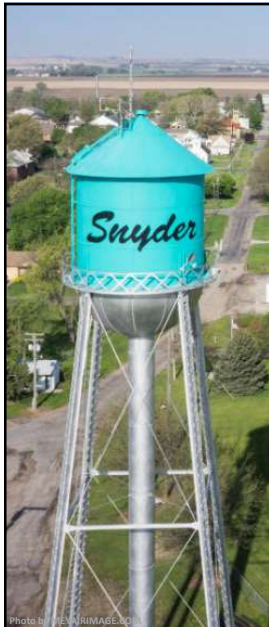
Michelle Lepin
General Counsel



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Village of Snyder, Neb. Modernized SSM

- Snyder is currently a Service Schedule J (SSJ) participant
 - ▶ SSJ term 6/1/20 - 5/31/26
- Snyder has requested to transition to the modernized SSM agreement effective June 1, 2026 when SSJ expires
 - ▶ Village Board approved the modernized SSM April 8, 2026
- Budget and FCRC Allocation approved at the Jan. 2026 MEAN Board meeting already includes Snyder as an SSM effective June 1, 2026



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Village of Snyder, Nebraska Amended and Restated Total Power Requirements Power Purchase Agreement (Service Schedule M)*

Approval of the resolution as shown on page 11 of the meeting packet

- | | |
|------------|---|
| 1. Yes | 0 |
| 2. No | 0 |
| 3. Abstain | 0 |



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Modifications to Asset Management Policies and Procedures (AMPP) and Unit Generating Procedure*

Aidan Beckman
Staff Attorney



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Updates for Midcontinent Independent System Operator (MISO) LMRs and Fuel Switching

- AMPP and Unit Generating Procedure updates related to anticipated MISO Load Modifying Resource (LMR) changes
 - ▶ MISO may penalize and disqualify LMRs if they are unavailable, do not respond to the dispatch instruction, or do not generate up to their scheduled quantity
 - ▶ Changes allow MEAN to pass through charges and penalties and further harmonize notice requirements with Unit Generating Procedure
- Fuel Switching Procedure provides a step-by-step procedure for dual-fuel units to fuel switch with sufficient advance notice
- A few housekeeping edits



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Modifications to Asset Management Policies and Procedures and Unit Generating Procedure*

Approval of the Resolution as shown on page 12 of the meeting packet

- | | |
|------------|---|
| 1. Yes | 0 |
| 2. No | 0 |
| 3. Abstain | 0 |



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Risk Oversight Committee

Sarah Jones
Director of Corporate Services



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Meeting Summary - May 20, 2026

North American Electric Reliability Corporation (NERC) Update



What We Are Watching

- **Project 2024-02 Planning Energy Assurance**
 - ▶ Longer-term assessments of 5 & 10 years (Planning Coordinators)
 - ▶ Identify thresholds of risk
 - ▶ Resource Planners/Transmission Planners must develop mitigating actions/recommendations
- **Large Loads Working Group (LLWG) and Project 2026-02 Computational Loads**
 - ▶ LLWG created white papers highlighting issues/providing suggestions
 - ▶ New registration category – Computational Load Entity and Definitions (change to Rules of Procedure)
 - ▶ Developing an overall standard to address essential actions by end of year (Level 3 Alert May 4)
- **Modernization of Standards Processes and Procedures (MSPP)**
 - ▶ Being implemented by NERC staff with input from MSPPTF
 - ▶ Goal is to speed up process/allow more voting opportunities
 - ▶ Plan to implement fully by end of 2027



There is a lot going on at NERC!

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Enterprise Risk Management Update

- Finalizing initial risk assessments and scoring
- Other risk and compliance initiatives
 - ▶ Business change risk assessment
 - ▶ Document management software installation
 - ▶ Grant policies and procedures
 - ▶ Evaluating tariff compliance practices
- Load-Modifying Resources (LMRs) in MISO
 - ▶ Modified penalty structure and registration categories for Indianola and Waverly behind-the-meter generators
 - ▶ Training for municipal staff and generators in May



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Finance Committee

Jamie Johnson
Director of Finance and Accounting



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8.50	3.77	30.760
4.28	3.99	34.753
		3 9626

Meeting Summary

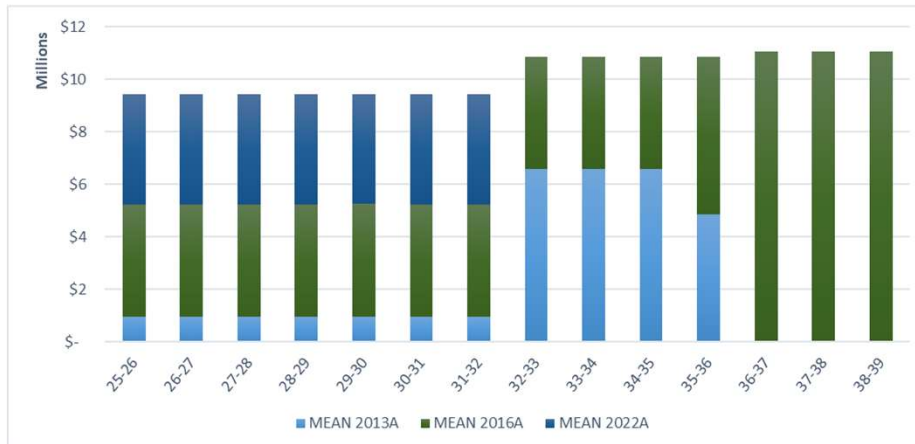
May 14, 2026 and May 20, 2026



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Debt Strategy and Refunding Considerations

Debt Outstanding – MEAN
Debt Service by Fiscal Year by Series



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Refunding Considerations

MEAN's 2013A and 2016A Bonds

- MEAN has two series of bonds that are (or will be) currently callable
 - 2013 Series A \$22.2 million outstanding Callable April 1, 2023
 - 2016 Series A \$57.4 million outstanding Callable October 1, 2026
- MEAN can elect to do one transaction to refund both series of bonds
- Interest rates, given tensions in the Middle East, are the largest sources of variability and upward movement in rates, influencing the refunding savings of a transaction
- MEAN has the ability to maintain, accelerate or delay a bond transaction schedule as interest rates fluctuate and influence the refunding savings
- General timeline includes update of documents and identification of underwriting team over the Summer leading up to potential Board action in August


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Considerations related to Preliminary Fiscal Year 2025-2026 Financial Results*


Jamie Johnson
Director of Finance and Accounting




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Coverage Analysis			
Fiscal Year 2025-2026		(dollars in millions)	
	Preliminary	Current	
	2025-2026	2025-2026	
Net Revenue / (Loss)	\$ 9.4	\$ 3.0	
Change in Unrestricted Funds	\$ 6.4	\$ (0.5)	
Debt Service Coverage 1.00X required, 1.20X per policy	2.12	1.52	
Cash Reserve Amount > Minimum?	Yes	No	



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Cash Reserve Rate Stabilization – Reserve + Operating Fund Budget 2025-2026




Rate Stabilization - Reserve
Minimum = \$24.6M

Preliminary = \$24.6M
\$ vs. minimum = \$0.0M




Operating Fund
Minimum = \$24.1M


Preliminary = \$25.8M
\$ vs. minimum = +\$1.7M



Cash Reserve
Minimum = \$48.7M




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Summary of Considerations related to Preliminary Fiscal Year 2025-2026 Financial Results

	Recommendation
Transfer from Operating Revenues to Rate Stabilization	\$900,000 to Reserve
Maintain remaining Operating Fund Amount > Minimum	\$600,000





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Coverage Analysis (Suggested)

	Target/Requirement	26-27 Budget	After Suggested*
Debt Service Coverage	Policy target of 1.20X; requirement of 1.00X	✓	✓
Rate Stabilization Fund - Reserve	Reserve - 15% of budgeted cash operating expenses, excluding purchased power capital; plus, annual average of preliminary 5-year capital budget, including purchased power capital	✗	✓
Rate Stabilization Fund - Other	As determined by the Board for items such as debt strategy, resource planning, etc. Goal of \$1.5M annually for 30 years beginning with fiscal year ended March 31, 2022	✗	✗
Operating Fund	Policy target of at least 60 days of budgeted cash operating expenses + at least 45 days of budgeted pass through expenses	✓	✓
Total Cash Reserve Amount	Total should exceed the sum of the Rate Stabilization Fund and Operating Fund <u>minimums</u>	✓	✓

*After Suggested column reflects impact to both 25-26 Actuals and 26-27 Budget

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(dollars in millions)

Targets and Coverage Analysis - Suggested

Net Revenue / (Loss) \$8.5

Change in Unrestricted Funds \$6.4

Debt Service Coverage 2.03

1.00X required, 1.20X per policy

Cash Reserve Amount > Minimum? Yes



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Considerations related to Preliminary Fiscal Year 2025-2026 Financial Results*

Approval of the Resolution as shown on page 14 of the meeting packet

- | | |
|------------|---|
| 1. Yes | 0 |
| 2. No | 0 |
| 3. Abstain | 0 |



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Election of Executive Committee At-Large Member*

Michelle Lepin
General Counsel



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Current List of Directors serving on the MEAN Executive Committee:

By virtue of position held:

- Board Chairperson (Tom Ourada)
- Board Vice-Chairperson (Randy Woldt)
- Board Secretary-Treasurer (Chris DesPlanques)



Currently elected by the MEAN Board to serve At-Large:

- Bill Hinton - Kimball, NE
- Brent Nation - Fort Morgan, CO
- Adam Suppes - Delta, CO
- Vacancy

Term through March 31, 2027 or when a successor is elected and qualified



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Election Procedures to Fill At-Large Executive Committee Member Vacancy

- **Nominations**
 - Received by email in advance of meeting
 - From the floor
 - Close office with a motion and call for vote
- Must elect one at-large member to fill the vacancy on the MEAN Executive Committee
- **Election will be held in a single round of voting**
 - Vote for 1 candidate
 - Top candidate who receives the most votes is elected
- Term of service is through end of Fiscal Year (March 31, 2027) or until a successor is elected and qualified



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Election of At-Large Representative to the NMPP Energy Joint Operating Committee*

Michelle Lepin
General Counsel



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Current List of Directors Serving on the Joint Operating Committee:

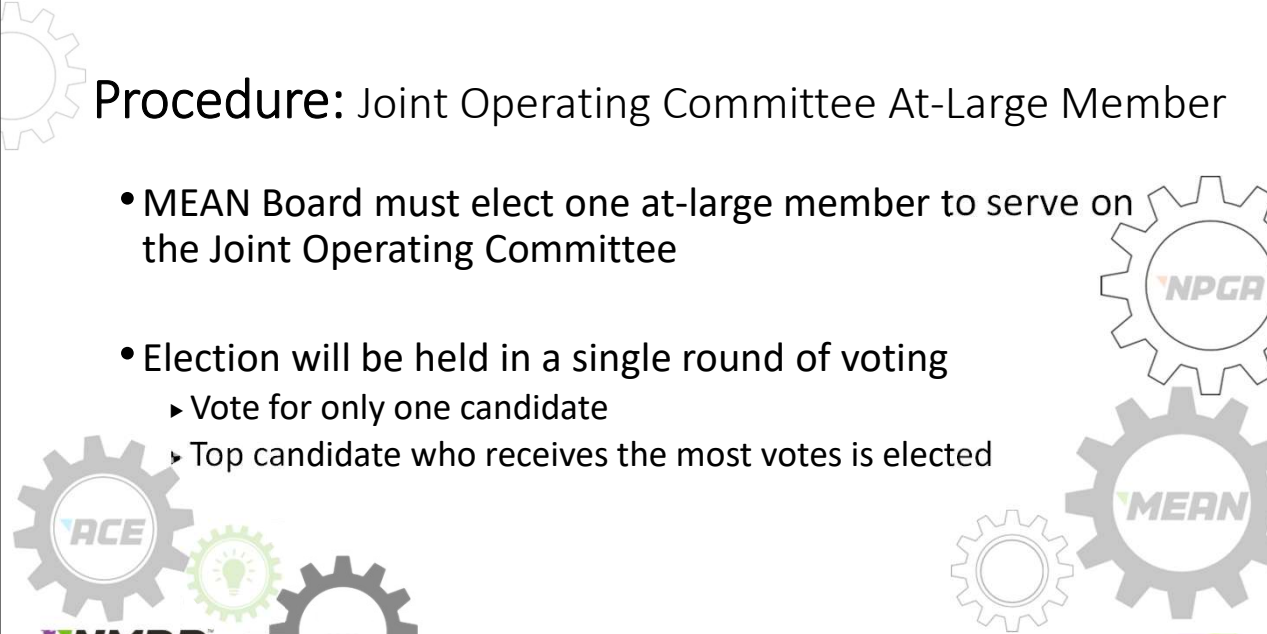
- **Tom Ourada** - Crete, NE (Board Chairperson)
- **Kirby Bridge** – Alliance, NE
(serving for Board Vice Chair Randy Woldt - Wisner, NE, who chose to represent NPGA on the JOC)
- **Chris DesPlanques** - Indianola, IA (Board Secretary-Treasurer)
- **Matt Langhorst** – Glenwood Springs, CO (**At-Large Representative**)



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Procedure: Joint Operating Committee At-Large Member

- MEAN Board must elect one at-large member to serve on the Joint Operating Committee
- Election will be held in a single round of voting
 - ▶ Vote for only one candidate
 - ▶ Top candidate who receives the most votes is elected

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Services Update

Bruce Doll
 Director of Utility Services and Member Relations

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NMPP MEAN NPGA ACE

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Utility Services and Member Relations Update



Recent Trainings:

- Line Clearance Tree Pruning Training in Pierce (April 9)
- Mountain West Utility Training in Glenwood Springs (April 14-15)
- Eaton Regulator Training in Gering (April 29 – May 1)

Upcoming Trainings:

- Safety Roundtable Discussions
 - West Point - June 17
 - Gering - June 18
 - Imperial - June 23
- Heartland Municipal Lineworkers Conference (Sep 29 – Oct 1)



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Utility Services and Member Relations Update



SHARED
DISTRIBUTION
SERVICES



CITY COUNCIL
EDUCATION
WORKSHOPS



UTILITY SOFTWARE
ADVANCEMENT
PROGRAM



MUTUAL AID



APPA RESOURCES



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Legislative Update

Kara Hunt
Government Affairs & Project Manager



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2026 Legislative Session Overview


- Colorado: 619 bills were introduced in the legislative session.
- Nebraska : 545 new bills were introduced.
- Iowa: 3,772 bills introduced.

Large budget deficits were a focal point for all 3 states.



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State Energy Focus



Clean Energy
Direction



Grid + Reliability
Focus



Data Centers / Large
Load Customers



Market / Utility
Structure Reform



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Colorado Legislative Session

HB 1007 - Improve Customer Use of Distributed Energy Resources (Plug In Solar). Regulates plug-in solar, interconnection, meter collars, and production meters

SB 182 (SB 022 compromise) – SB 182 gives Colorado municipal utilities that are struggling to meet the state's 2030 clean energy targets a path to extend their compliance timeline with coal retirement required by end of 2032 and an 80% emissions reduction goal pushed to the same deadline. A 95% reduction target follows by 2039. Importantly, the bill includes

- Explicit reliability protections - utilities cannot be forced to meet emissions targets in a way that compromises grid reliability.
- It acknowledges that clean energy timelines must be grounded in what the transmission system can actually deliver.



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Iowa Legislative Session

HF 2527 - Greenhouse gas emissions protection from civil or criminal liability. House Amendment adds “petroleum source”

- ▶ Limits climate-related lawsuits and liability exposure
- ▶ Reduces legal risk for energy and fuel-related activities
- ▶ Stabilizes regulatory and legal environment for utilities
- ▶ Supports continued reliance on existing energy mix during transition
- ▶ Limits exposure for industrial load growth discussions



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Iowa Legislative Session

HF 2799 Iowa Economic Development Authority Bill - Division V - Load Forecasting

- ▶ State control of load forecasting increases
- ▶ More mandatory data reporting and coordination
- ▶ Transmission planning becomes more state-driven
- ▶ Higher exposure to large industrial load growth
- ▶ Indirect cost and rate pressure
- ▶ Reduced planning flexibility for municipal utilities



*Iowa municipal utilities now face increased state oversight of load forecasting, mandatory EIA data submissions to the Iowa Utilities Commission, and required financial contributions to the state's new transmission planning fund. Implementation details remain unclear, and MEAN will continue to monitor to help Iowa member communities.



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Nebraska Legislative Session

LB1010 - Adopt the Large Load Customer Regulation Act

- Large Load Customers – 20MW+ single site
- Data Centers
- Energy Storage
- Foreign Adversary Equipment


*This bill gives your community authority to manage large load risk. MEAN will continue to review and identify any policy changes that may be needed.

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General Counsel Report – Contracts and Legal Updates

Michelle Lepin
General Counsel



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Modernized SSM Statistics – as of 5/18/26

Fully Executed by City and MEAN (42)	Not Fully Executed – Need Additional Documents from City to Complete the Process (3)	Not Fully Executed – Status Uncertain (8)	Intent to Maintain Legacy SSM (3)
Alliance, Ansley, Arnold, Aspen, Basin, Benkelman, Blue Hill, Bridgeport, Broken Bow, Burwell, Callaway, Carlisle, Center, Chappell, Crete, Delta, Fairbury, Fleming, Fort Morgan, Grant, Gunnison, Haxtun, IMU, IPPD, Julesburg, Lyons, Mitchell Morrill, Oxford, Pender, Pierce, Red Cloud, Rockford, Shickley, Spencer, Stuart, Torrington, Wall Lake, Waverly, West Point, Wisner, Yuma	Curtis Denver Fonda	Bayard Breda Holyoke Kimball Lyman Oak Creek Plainview Sergeant Bluff	Beaver City Gering Sidney (as Contract Purchaser)



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Rate-Based Addendum status – as of 5/18/26

Current EDS Participants (Legacy SSM and K/K-1)	
Addendum Fully Executed by City and MEAN (14)	Addendum Not Fully Executed or Status Unknown (0)
Bayard, Beaver City, Breda, Callaway, Curtis, Fonda, Gering, Glenwood Springs, Kimball, Lyman, Mitchell, Oak Creek, Spencer, Wray	
Not Currently Enrolled in EDS (Legacy SSM)	
Addendum Fully Executed by City and MEAN (1)	Addendum Not Fully Executed or Status Unknown (4)
Holyoke	Denver, Plainview, Sergeant Bluff, Sidney



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Settlement Agreement with Kimball Wind, LLC

- MEAN and Kimball Wind, LLC recently amended the Power Purchase Agreement
- Amendment included provisions to settle an outstanding billing dispute regarding charges for transformer losses and operating reserves, and to address SPP RTO Expansion



Photo by Fletcher Halfaker for the Flatwater Free Press



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Closing Comments & Upcoming Events

August 19-20, 2026

MEAN Committee Meetings
MEAN Board of Directors Meeting
Younes Conference Center South | Kearney,
Nebraska

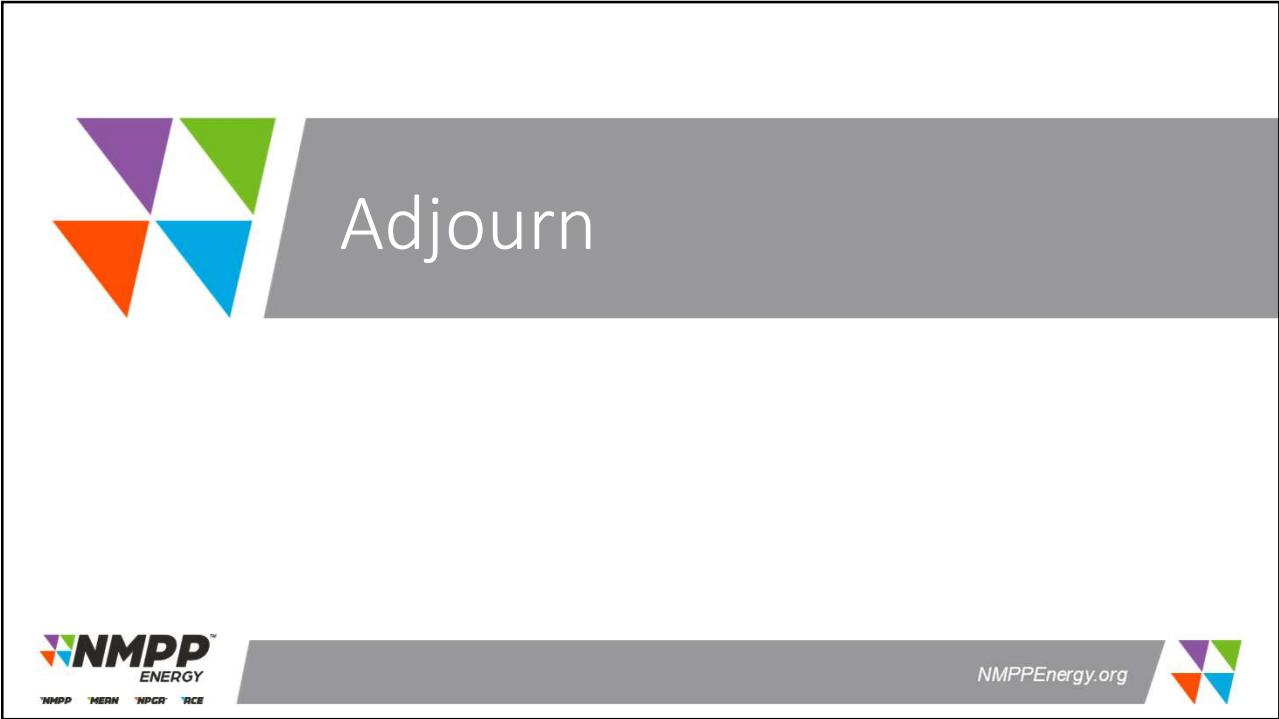
October 21, 2026

MEAN Finance Committee Meeting | Virtual

November 18-19, 2026

MEAN Committee Meetings
MEAN Board of Directors Meeting
Younes Conference Center South | Kearney,
Nebraska

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Adjourn

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The slide features a central grey horizontal bar with the word "Adjourn" in white. To the left of this bar is a logo consisting of four triangles (purple, green, orange, blue) arranged in a larger square. At the bottom left is the "NMPP ENERGY" logo with the text "NMPP MERN NPCR RCE" below it. At the bottom right is the website "NMPPEnergy.org" followed by a smaller version of the four-triangle logo.